



# A strategy to rehabilitate fishes of the Murray-Darling Basin, south-eastern Australia

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**ABSTRACT:** The Native Fish Strategy (NFS) for the Murray-Darling Basin, south-eastern Australia, provides a whole-of-fish-community approach and coordinated direction for the rehabilitation of its severely degraded native fish populations. Together with actions outlined in recovery plans for threatened species, the NFS addresses priority threats identified for native fishes with the aim to rehabilitate native fish populations to 60% (current populations are estimated to be at about 10%) of the levels that existed prior to European settlement. The NFS has a 50 yr time frame and coordinates actions across 6 different management jurisdictions. A key component of the NFS is the engagement of communities and stakeholders, with this being undertaken, in particular, by the use of dedicated coordinators and the development of 'demonstration reaches' where rehabilitation can be undertaken using multiple actions, with community involvement. The NFS is supported by targeted research projects and monitoring within an adaptive management framework. The NFS provides an effective partnership model where central coordination, coupled with focused jurisdictional actions, can deliver benefits to all governments. It synthesises and disseminates knowledge, integrates research and management and catalyses actions for priority problems. The need, objectives, evolution and development, achievements, strengths and weaknesses of the NFS are presented. The NFS approach would be suitable for many large river basins throughout the world.

**KEY WORDS:** Australia · Rehabilitation · Fish populations · Native Fish Strategy · Threatened species · Native fish

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## INTRODUCTION

Freshwater habitats are amongst the most threatened in the world (Sala et al. 2000, Malmqvist & Rundle 2002, Dudgeon et al. 2006), with their largely linear and unidirectional flow characteristics making them highly susceptible to anthropogenic impacts. Lakes and rivers comprise <0.01% of the Earth's water, yet freshwater fish comprise around 40% of the world's fish fauna (Dudgeon et al. 2006, Nelson 2006, Jelks et al. 2008), with 30 to 60% of species considered threatened in many regional assessments

(Smith & Darwall 2006, Jelks et al. 2008, Garcia et al. 2010). Rehabilitation of freshwater habitats to recover aquatic fauna is a rapidly growing management area (Cowx & Welcomme 1998, Bernhardt et al. 2005), with the recovery of fishes being a common objective (Roni et al. 2005).

Australia has relatively few freshwater fish species (approximately 260; Allen et al. 2002, Pusey et al. 2004) for its land mass (7 692 024 km<sup>2</sup>), largely the result of a generally arid climate and historical isolation. Australian rivers have very low runoff (on average only 12% of rainfall is collected in rivers;

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NLWRA 2001) and highly variable flows compared to the rest of the world (Puckridge et al. 1998, Arthington & Pusey 2003). This climatic and hydrological variability has stimulated high investment in water storage and irrigation infrastructure, particularly in south-eastern Australia. The Murray-Darling Basin (MDB) (Fig. 1) is the food bowl of Australia, covering >1 million km<sup>2</sup>, contributing 39% of the nation's agricultural production and accounting for 50% of the nation's irrigated agricultural water use (2007 to 2008; Murray-Darling Basin Authority 2010). The concentration of agricultural development in the MDB has resulted in significant ecological pressure on aquatic systems, with high levels of flow regulation, water abstraction, and floodplain and riparian modification (Murray-Darling Basin Commission 2004). The MDB also has a depauperate native fish fauna of only 44 naturally occurring species (Lintermans 2007), many of which are of conservation concern (Table 1) and which are being impacted by a range of threats (Murray-Darling Basin Commission 2004) (Table 2). The fish fauna of the MDB is essentially riverine, with lacustrine habitats being mainly small in size and predominantly occurring on the floodplain, still dependent on over-bank river flows (Lintermans 2007). Previous conservation management has focussed on individual species; however, it is increasingly recognised that more holistic approaches may secure better conservation outcomes (Likens et al. 2009).

Many of the MDB native fishes are highly recognised and valued by the community, especially in

regional areas. Native fish have important ecological, social, cultural and economic values and provide a key link between people and their river systems. They have particular significance and importance to Australian indigenous cultures, for example, 'in aboriginal mythology the Murray cod was responsible for the creation of the Murray River and its fish' (Rowland 2005, p. 40). Native fishes also provide considerable opportunities for recreational angling and contribute to rural economies through related tourism (Henry & Lyle 2003).

The MDB encompasses 4 states and a territory (hereafter collectively termed 'states') and, together with the commonwealth (national government), is subject to 6 legislative jurisdictions and their governmental departments and agencies with many and varied disparate responsibilities. This complexity presents considerable challenges to effective management of natural resources. Whilst water use and management has been coordinated across jurisdictions through the Murray-Darling Basin Authority (MDBA, previously Murray-Darling Basin Commission), native fish management has traditionally been single-issue dominated and undertaken on an individual state-by-state basis, with community involvement (especially outside organised recreational angler groups) being limited. Fish management has generally been focussed on threatened or angling species (sometimes managed by different departments), with many other species being neglected. Threatened species management largely revolves around individual species recovery plans, and, while these have made significant gains for these species (e.g. barred galaxias; Raadik et al. 2010), there are opportunities for wider integration. For example, the commonwealth and states have different conservation listing processes (see Table 1), and some jurisdictions also have separate fisheries plans. Almost invariably there is a disconnection between the management of fish and management of their habitats, especially the management of water. The high degree of river regulation and utilisation of water for irrigation means that, as well as competition between environmental and agricultural needs (Kingsford 2000, Arthington & Pusey 2003), competition for environmental water allocations also exist between different ecological assets (e.g. vegetation, waterbirds, fish).

The present paper outlines the innovative approach taken by the 'Native Fish Strategy for the Murray-Darling Basin 2003–2013' (NFS) (Murray-Darling Basin Commission 2004) to address the impacts of key threatening processes and to rehabilitate populations of both threatened and non-threat-

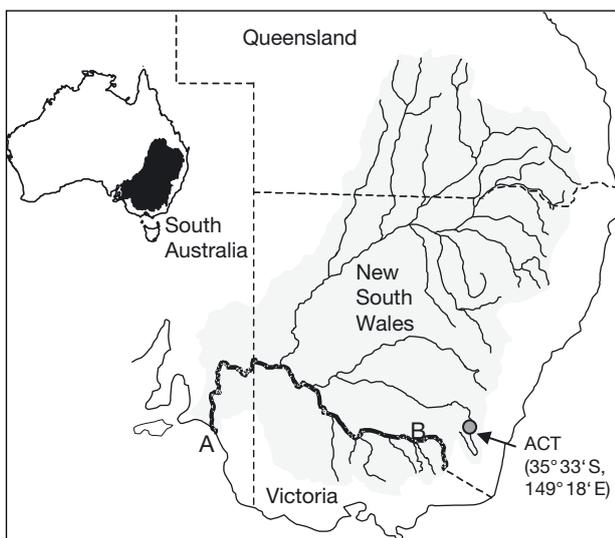


Fig. 1. Murray-Darling Basin, south-eastern Australia. Dark line: Murray River; A: Murray River mouth; B: Hume Dam; ACT: Australian Capital Territory

Table 1. Threatened fish species in Murray-Darling Basin (MDB), according to state, territory and national listings. Note: species classified as rare have been excluded; there are no MDB fish species formally listed in Queensland. ACT: Australian Capital Territory; NSW: New South Wales; VIC: Victoria; SA: South Australia, Action Plan for SA Freshwater Fishes (Hammer et al. 2009); EX: extinct in the wild; CE: critically endangered; EN: endangered; VU: vulnerable; EN POP: endangered population; DD: data deficient; L: listed under the Victorian Flora & Fauna Guarantee Act 1988; (...): conservation status under DSE (2007) advisory listing in Victoria; EPBC: national status under the Environment Protection and Biodiversity Conservation Act 1999; ASFB: national status listed by the Australian Society for Fish Biology (Lintermans 2010)

Scientific name	Common name	ACT	NSW	VIC	SA	EPBC	ASFB
<i>Galaxias olidus</i>	Mountain galaxias				VU		
<i>Galaxias fuscus</i>	Barred galaxias			L {CE}		EN	CE
<i>Galaxias truttaceus</i> <sup>a</sup>	Spotted galaxias				EN		
<i>Galaxias rostratus</i>	Flat-headed galaxias		CE	{VU}	EX		VU
<i>Gadopsis bispinosus</i>	Two-spined blackfish	VU					
<i>Gadopsis marmoratus</i>	Northern river blackfish		EN POP		EN		
<i>Macquaria colonorum</i>	Estuary perch				EN		
<i>Macquaria australasica</i>	Macquarie perch	EN	EN	L {EN}	EX	EN	EN
<i>Macquaria ambigua</i>	Golden perch			{VU}			
<i>Maccullochella peelii</i>	Murray cod			L {EN}	EN	VU	VU
<i>Maccullochella macquariensis</i>	Trout cod	EN	EN	L {CE}	EX	EN	CE
<i>Tandanus tandanus</i>	Freshwater catfish		EN POP	L {EN}	EN		
<i>Bidyanus bidyanus</i>	Silver perch	EN	VU	L {CE}	EN		VU
<i>Mordacia mordax</i>	Short-headed lamprey				EN		
<i>Geotria australis</i>	Pouched lamprey				EN		
<i>Pseudaphritis urvillii</i>	Congolli				VU		
<i>Mogurnda adspersa</i>	Southern purple-spotted gudgeon		EN	L {EX}	CE		
<i>Ambassis agassizii</i>	Olive perchlet		EN POP	L {EX}	CE		
<i>Nannoperca australis</i>	Southern pygmy perch		EN		EN		
<i>Nannoperca obscura</i>	Yarra pygmy perch			L	CE	VU	VU
<i>Craterocephalus fluviatilis</i>	Murray hardyhead		CE	L {CE}	CE	VU	EN
<i>Craterocephalus stercusmuscarum fulvus</i>	Unspecked hardyhead			L {DD}			
<i>Craterocephalus amniculus</i>	Darling River hardyhead						VU
<i>Melanotaenia fluviatilis</i>	Murray-Darling rainbowfish			L {DD}			

<sup>a</sup>Also translocated into the MDB

ened native fishes. It discusses the development of this strategy, evaluates its strengths and weaknesses, discusses threats to it and future opportunities, providing a case study that may be applicable to other parts of the world.

### THE NEED FOR ACTION

The health of native fish populations and communities in the MDB is one indicator of the overall health of the basin and its rivers (Harris 1995). The current poor status of native fish populations in the MDB is alarming, with several indicators demonstrating the urgency of the current situation:

- Reductions or localised extinction of some native fish species (see Cadwallader 1977, Cadwallader & Gooley 1984, Lintermans 2007)

- A wide range of threats to species (Table 2)
- Nine of the 44 naturally occurring native fish species in the basin nationally 'threatened' (Lintermans 2010) and an additional 14 species listed by states (Table 1; Lintermans 2007).
- Rapid declines in key recreational and commercial 'flagship' species such as silver perch *Bidyanus bidyanus*, freshwater catfish *Tandanus tandanus* and Murray cod *Maccullochella peelii* across the basin (Cadwallader & Gooley 1984, Reid et al. 1997, Clunie & Koehn 2001a,b).
- The closure of commercial fisheries for native species.
- The presence of 12 alien species of fish that now comprise a quarter of the total fish species (including carp *Cyprinus carpio* that now make up an estimated 80 to 90% of fish biomass at many sites; Harris & Gehrke 1997, Lintermans 2007).

Table 2. Key general threats to fish in the Murray-Darling Basin (modified from Cadwallader 1978, Koehn &amp; O'Connor 1990, Murray-Darling Basin Commission 2004)

Threat	Description	Sources
Flow regulation	Loss of flow, flow variation and seasonality, loss of low to medium floods, permanent flooding, extended periods of no and low flow	Close (1990), Kingsford (2000), Arthington & Pusey (2003)
Habitat degradation	Damage to riparian zones, removal of in-stream habitats, sedimentation	Lyon & O'Connor (2008)
Lowered water quality	Increased nutrients, turbidity, sedimentation, salinity, artificial changes in water temperature, pesticides and other contaminants	Phillips (2001), Lyon & O'Connor (2008), Sherman et al. (2007)
Barriers	Impediments to fish passage, e.g. dams, weirs, levees, culverts, and non-physical barriers such as increased velocities, reduced habitats, water quality and thermal pollution (changes in water temperature); loss of population connectivity	Jones & Stuart (2004, 2008), Barrett & Mallen-Cooper (2006), Barrett (2008), Stuart et al. (2008)
Alien species	Competition with and/or predation by alien species	Koehn (2004b), Ansell & Jackson (2007)
Exploitation	Recreational and commercial <sup>a</sup> fishing pressure on depleted stocks, illegal fishing	Nicol et al. (2005), Rowland (2005)
Diseases	Outbreak and spread of epizootic haematopoietic necrosis virus and other viruses, diseases and parasites	Whittington et al. (2010)
Translocation and stocking	Loss of genetic integrity and fitness caused by inappropriate translocation and stocking of native species	Phillips (2003), Nock et al. (2011)
<sup>a</sup> No longer a threat		

- The presence of several translocated native fish species not endemic to the basin's rivers (e.g. broad-finned galaxias *Galaxias brevipinnis*; Waters et al. 2002).

- Observed declines in recreational angling success.

In addition to the listing of threatened species, several fish communities of the MDB have also been listed as threatened under both state (Victorian and New South Wales) and commonwealth legislation. The only broad-scale pre-NFS assessment of fish 'health' documented NSW rivers in the basin as being degraded, with many expected fish species not captured, high abundance of alien species, and significant impacts of river regulation (Harris & Gehrke 1997). Recognising that action should not be delayed while waiting for perfect knowledge, the need for a coordinated strategy to rehabilitate fish populations was obvious, and out of this perception the concept of the NFS was born in 1999.

The NFS is an ecosystem-based approach that uses on-ground management not only to improve the status of native fish in the MDB but also to increase our ecosystem understanding. This strategy has fish as its focus, rather than being an added component to other strategies (e.g. wetland protection salinity management). It employs a whole-of-fish-community approach, in contrast to the single-species focus of

many fish conservation programs and recovery plans. The NFS embodies a commitment between all jurisdictions to rehabilitate native fish populations through addressing existing threats, and reflects agreement that urgent coordinated actions are needed across state boundaries. There is a need to build upon the knowledge gained from past research and management, and to create new knowledge to provide a scientific basis for management. Emphasis is placed on rehabilitation rather than maintaining the status quo which would inevitably result in continuing declines and loss of species (Murray-Darling Basin Commission 2004). As declines have taken place over many years, so must rehabilitation be undertaken over a similar timeframe — 50 yr or more, while recognising the potential for immediate benefits associated with some actions (e.g. provision of fish passage). The level of rehabilitation required to reverse declines varies with species, communities and areas, and needs to be assessed over the medium and longer terms.

## EVOLUTION AND DEVELOPMENT OF THE NFS

The benefits of a basin-wide approach to native fish management had been recognised for some

time. A precursor to the NFS addressed some issues for the Murray River (the state border between New South Wales and Victoria; see Fig. 1) (Lawrence 1991) and also established a multi-state oversight group of fisheries scientists. Expanding this approach to all rivers in the basin would result in the NFS applying to all native fish across the whole MDB. Importantly, the focus of the NFS is on 'fish', not 'fisheries', although recreational angling is recognised as a key component (Henry & Lyle 2003). The development of the NFS needed to be undertaken carefully with awareness of existing management structures, in order to enhance existing programs and ensure the long-term support of state management agencies. It was fortunate that the driving force behind the NFS should be an independent body that already comprised state representation (the Murray-Darling Basin Commission, MDBC), and included a fish working group that discussed fish-related issues.

As the prime responsibility for managing rivers and fish populations resides with state governments, inter-state cooperation and coordination of actions and policies was essential, and most interventions will require some state funding. However, the commonwealth, through its funding programs, may supplement state funds for these actions, particularly for issues/problems of national importance (e.g. nationally threatened species) or species/actions on com-

monwealth land. Where interventions are required on private land, such as riparian areas, states may use a number of mechanisms (e.g. catchment management bodies) to encourage beneficial actions. These mechanisms range from financial incentives through to regulation. The process for development of the NFS is outlined in Table 3 and includes a strong commitment to engage the community. Engaging both the community and jurisdictional agencies, then incorporating their concerns and comments was a time consuming process, resulting in Stages 1 to 14 (project conception to NFS launch) taking 5 yr.

Early in the development of the NFS a panel of experts was established to provide several independent assessments (Step 3; Table 3). The first of these was to assess the overall status of fish populations. The panel estimated that native fish populations within the MDB were at about 10% of their pre-European settlement (mid- to late 19th century for the MDB) levels and without any intervention were likely to fall to 5% over the next 40 to 50 yr (Murray-Darling Basin Commission 2004). Whilst a difficult estimate to quantify (requiring a desktop assessment of all species, their entire range within the MDB, often with limited base-line data, collected with a variety of methods), this figure provided a clear benchmark that was readily understandable by non-

Table 3. Steps in the development of the Native Fish Strategy (NFS). MDBA and MDBC: Murray-Darling Basin Authority and Commission, respectively

Step	Year	Steps in the development
1	1999	NFS conception, project development
2	2000	Development of outline of Draft NFS, initial stakeholder public meetings
3	2001	Establishment of an expert panel (to assess state of fish populations, priority actions, importance of actions)
4	2001	NFS drafted, iterations between authors and MDBA and state agency representatives
5	2001	Peer review by expert panel and MDBC
6	2001	Meetings between MDBC and state agency heads
7	2002	Draft NFS released for public comment (6 mo)
8	2001	Establishment of first taskforces—including the community stakeholder taskforce
9	2002	Stakeholder public meetings (record public comments)
10	2002	Collation of public comments and revision of draft NFS
11	2002	Engagement of a science journalist to ensure a publicly accessible document
12	2003	Agreements with all states and their agencies—signed by 13 different ministers
13	2003	Establishment of the NFS advisory panel
14	2004	Print, launch and release of NFS 2003–2013
15	2004	Established NFS coordinators and demonstration reaches
16	2005	Repeat of stakeholder public meetings
17	2005	Establishment of annual implementation reports
18	2005	Development of a communication strategy
19	2006	Establishment of annual MDB fish forums to disseminate new knowledge and information
20	2009	Five year review of NFS
21	2009	Workshop to develop and prioritise future directions for the NFS
22	2011	NFS 2011–2021 action plan released

scientists. To exemplify its importance, prior to this assessment, several influential stakeholders suggested that there was very little wrong with fish populations and that they were possibly around 90% of historical levels. This expert assessment quickly highlighted and largely dispelled this myth, and, while it did create some controversy and much discussion, no credible alternative figure has yet been offered.

The vision for the NFS is for the MDB to sustain viable fish populations and communities throughout its rivers. The overall goal is to rehabilitate native fish communities in the MDB back to 60% or better of their estimated pre-European settlement levels after 50 yr of implementation. The NFS seeks to achieve its vision and goal through 13 targeted objectives (Fig. 2) that address the causes of decline for native fish species (i.e. threats to them). Many of these threats relate to ecological processes and the focus is on long-term rehabilitation. In order to simplify this approach, these objectives were combined to form 6 key driving actions (Fig. 2), each of which incorporate management, research and investigation and community engagement components.

The initial panel of experts was asked to assess the relative merit of each of the required interventions should they be implemented. They believed that, if only 1 strategic intervention were to occur, such as allocation of environmental flows, this may help to recover native fish populations to about 25% of their estimated pre-European settlement levels. It was agreed, however, that actions must be undertaken in an integrated way if they are to be effective and have

a realistic possibility of achieving the 60% pre-European target (see Murray-Darling Basin Commission 2004).

Community involvement and support for the NFS is important. The 6 mo public consultation period on a draft NFS in 2002 (Murray-Darling Basin Commission 2002), combined with a series of public forums in regional centres, demonstrates the importance that has been placed on incorporation of the public perspective. The early formation of a Community Stakeholder Taskforce provided a significant new component to the management of fish in Australia. It helped provide community ownership of actions and priorities and a link to the science underpinning the strategy. This is also supported by NFS coordinators in each state who link research and projects to management. They organise an annual 'Native Fish Awareness Week' that highlights the importance of native fishes and provides annual NFS reports. The coordinators act as knowledge brokers, engage with a variety of stakeholders, work directly on projects, embed fish into wider catchment management programs, and form links within and between the jurisdictions. Engagement of the community and stakeholders also occurs through a formal communication strategy.

Implementation of the NFS is best underpinned by science, within a framework of adaptive management. As there are considerable gaps in our knowledge of both species ecology and the impacts of threats, there is a need for the generation of new knowledge. The governance arrangements of the management of the NFS are based around representation from the individual jurisdictions through an

NFS Advisory Panel (Fig. 3). The NFS Advisory Panel consists of a policy and science representative from each state together with representatives from the MDBA and major commonwealth agencies. It is supported by taskforces (6 at present: Community Stakeholder Group, Alien Fish, Fish Passage, Demonstration Reach, Habitat Management Areas, Murray Cod), that may be created (or disbanded) as required (Fig. 3).

There is world-wide recognition of the need for long-term monitoring and datasets (Lindenmayer & Likens 2009, 2010). In the MDB, the long-term and broad-scale response of fish communities to management actions (NFS and other programs) is monitored and evaluated to measure suc-

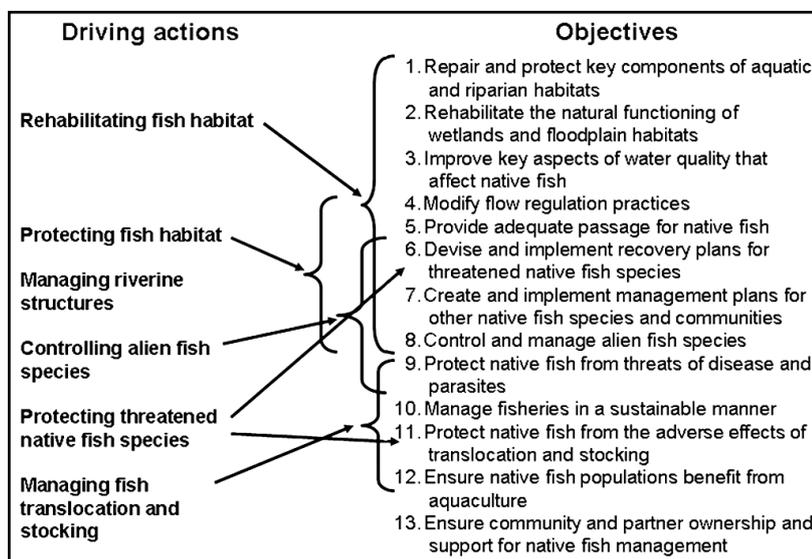


Fig. 2. Objectives and driving actions for the Native Fish Strategy

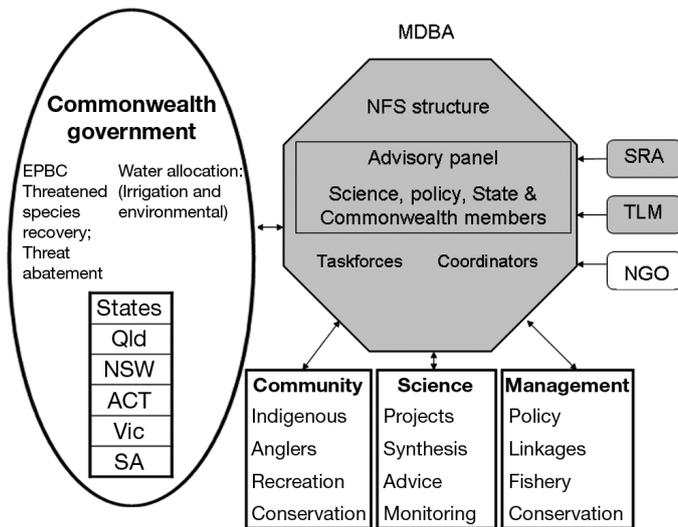


Fig. 3. Management structure of the Native Fish Strategy (NFS). Shading indicates Murray-Darling Basin Authority (MDBA) components. EPBC: Environmental Protection and Biodiversity Conservation Act; NGO: non-government organisations; SRA: Sustainable Rivers Audit; TLM: The Living Murray Environmental Watering program

cess by the Sustainable Rivers Audit (SRA), a long-term 'condition' monitoring program that measures fish community health across all 23 river valleys in the MDB (Davies et al. 2008, 2010). Results effectively benchmark fish community condition in each valley prior to NFS actions having effect, with no valley rated as 'good' (the top ranking), 3 valleys as 'moderate' and 20 valleys as 'poor', 'very poor', or 'extremely poor' (Davies et al. 2010). This reinforced the '10% population' status assessment, and, whilst a prolonged and extreme drought will have almost certainly contributed to this poor result, it leaves little doubt as to the necessity for the NFS and the massive task it faces. The NFS is also supported by intervention monitoring to evaluate particular management actions.

In order to provide new knowledge to support management actions in an adaptive context, the NFS has also initiated and funded considerable relevant scientific research and comprehensive rehabilitation of river reaches (see section below and Table 4).

### KEY ACHIEVEMENTS OF THE NFS

Key achievements of the NFS relating to each driving action are documented in Table 4. The outputs demonstrate the efforts undertaken to actively obtain and promote new knowledge for use in management (often in 'grey' literature), as well as in peer-reviewed

publications. It also provides examples of the types of investigation and supporting knowledge that may be needed for strategies such as the NFS. A key achievement of the NFS, and its continued implementation, has been its success in raising awareness and garnering support for the management of native fish across the MDB (Cottingham et al. 2009). This has been facilitated through a range of general and specifically focussed activities targeting clearly identified audiences, including regional natural resource and catchment management practitioners, the general community and recreational anglers. The provision of a range of communication forums and products (see Table 4) has provided a variety of access points and levels of information on the threats and management needs of native fish. This has assisted knowledge sharing and improved communication and partnerships between ecologists and managers, between the jurisdictional agencies and between the NFS and the community.

The need for scientific knowledge and its synthesis was recognised as a key component of the NFS, as traditionally, the take-up of such knowledge in natural resource management has been recognised to be low (Koehn 2004a). The synthesis of existing knowledge provides an important step in the uptake of such knowledge (Murray et al. 2011). To aid this, a series of workshops based on priority issues, knowledge gaps, or objectives were conducted and used to collate the latest science, inform the relevant agencies, identify priority issues and provide recommendations for management and future research. These workshops covered issues ranging from stocking and translocation of fish species and aquatic habitat rehabilitation, to the management of particular species such as the Murray cod (Table 4). The outputs from these workshops have directed and catalysed research and management activities both within and outside the MDB (e.g. King & O'Connor 2007, Sherman et al. 2007, Drew 2008, Baumgartner et al. 2009, Todd & Koehn 2009). The NFS has also developed a significant research portfolio dedicated to MDB fish, based around a collaborative approach to identifying issues, research needs and priorities followed by competitive tendering for research provision. This approach has provided a focussed and highly relevant suite of research projects that have direct management or policy implications (Table 4 and references therein), with significant and often rapid uptake by management agencies.

Table 4. Key achievements of the Native Fish Strategy (NFS) to date

NFS driving action addressed	NFS achievements	Outputs
Rehabilitating fish	Demonstration reaches, monitoring guidelines, resnagging, impact of regulators, lateral movement, environmental watering, wetlands, coldwater pollution workshop, thermal shock scoping study, salinity review	Phillips (2001, 2006), Clunie et al. (2002), Nicol et al. (2002, 2004), Barrett & Ansell (2003, 2005), Ryan et al. (2003), Barrett (2004), Jones & Stuart (2004, 2008), Koehn et al. (2004a), Lintermans et al. (2005), Jones (2006), King et al. (2007, 2009, 2010), Sherman et al. (2007), Boys et al. (2008, 2009), Tonkin et al. (2008)
Protecting fish habitat	Fish habitat review, fish management zones, mesoscale movement study, drought refugia and resilience projects	SKM (2003), Phillips & Butcher (2005), Phillips (2008), Hutchison et al. (2008)
Managing riverine structures	Sea to Hume fishway program, downstream movement workshop and studies, fish counting technology, fish damage and mortalities due to irrigation infrastructure	Koehn (2001), Gilligan & Schiller (2003), Koehn et al. (2004b), Lintermans & Phillips (2004), O'Connor et al. (2005, 2006), Baumgartner et al. (2006a,b), Barrett & Mullen Cooper (2006), King & O'Connor (2007), Barrett (2008), Berghuis (2008), Stuart et al. (2008, 2009), Baumgartner et al. (2009, 2010)
Controlling alien fish species	Alien fish plan, alien fish workshop, carp cages, Gambusia control project, carp control projects	Stuart & Jones (2006), Stuart et al. (2006), Ansell & Jackson (2007), Thresher (2008), Macdonald & Tonkin (2008), Thwaites et al. (2010), Anon (2011), Smith et al. (2011)
Managing fish translocation and stocking	Stocking and translocation workshop, stocking review, genetics workshop, marking stocked native fish,	Phillips (2003), Gillanders et al. (2006), Crook et al. (2009, 2011), Moore et al. (2010), Woodcock et al. (2011)
Protecting threatened native fish species	Murray cod management workshop, establishment of Murray cod taskforce, Murray cod recovery plan, Murray cod population model, Murray crayfish knowledge review, emergency response workshop, training stocked threatened fish project, recreational fishing workshop	Bearlin & Tikel (2003), Todd et al. (2004), Lintermans & Phillips (2005), Gilligan et al. (2007), Todd (2009), Todd & Koehn (2009), Hutchison et al. (2011)
Community engagement	Native fish awareness week, Community Stakeholder Taskforce, annual fish forums, 'Talking fish' booklets for 11 rivers	Lintermans (2008), Pritchard (2009), Anon (2011), Murray-Darling Basin Authority (2011b), Trueman (2011)
Knowledge generation and transfer	11 workshops <sup>a</sup> : weirs, thermal pollution, translocations and stocking, habitat rehabilitation, Murray cod, downstream migration, wetlands, emergency responses, drought, alien species, genetics; research projects and publications; NFS coordinators; native fish awareness week; information sheets, Murray-Darling Basin fish book	Phillips (2001, 2003, 2006), Inland Rivers Network (2001), Lintermans & Cottingham (2007), Lintermans & Phillips (2004, 2005), Lintermans et al. (2005), Ansell & Jackson (2007), Lintermans (2007), Moore et al. (2010)

<sup>a</sup>Additional papers within each workshop proceedings

A major on-ground success has been the Sea to Hume fish passage program—a world-class system of fishways to provide fish passage along 2225 km of the Murray River between the Murray mouth and the Hume Dam at Albury (Barrett & Mullen-Cooper 2006) (Fig. 1). Commenced in 2001, and with a construction cost of \$AUD 45 million, the program will be completed in 2011/2012 and aims to provide fish passage past 15 weirs and barrages by constructing a range of fishway designs. In addition to providing

fish passage, this program contributed significantly to improved knowledge of fish movements and fishway design, due largely to a multi-disciplinary team (biologists, engineers and operational staff) working together (Barrett 2008).

The reinstatement of structural instream habitats (e.g. large wood) is a key paradigm shift in MDB river management (Nicol et al. 2002, 2004). Development of an adaptive management process for environmental water allocations (King et al. 2010),

together with an increased scientific understanding of the benefits for fish (King et al. 2007, 2009) has also been significantly improved through NFS investments (Table 4).

Another key achievement of the NFS is the concept and establishment of demonstration reaches, where a series of restorative actions can be used to illustrate the value of integrated action on multiple threats in a river reach (Barrett & Ansell 2005). This is in contrast to the traditional approach to management with a focus on single species or regional interventions (e.g. installing barriers to prevent access by trout species to barred galaxias habitats; Raadik et al. 2010). Demonstration reaches are prominent (close to population centres), substantial (~20 to 100 km in length) and longer term (e.g. >5 yr) initiatives, useful for integrating all relevant land and water programs into a comprehensive rehabilitation plan that uses the principles of adaptive management. They provide an excellent mechanism for improving public awareness, understanding, participation and support for habitat rehabilitation and the protection of native fishes. Seven demonstration reaches have now been established across the MDB covering almost 800 km of river (Murray-Darling Basin Authority 2011a). All demonstration reaches require the design and implementation of a rigorous monitoring program (Boys et al. 2008), with the intent that activities in demonstration reaches become self-sustaining after initial seed-funding from the NFS.

A key benefit of the NFS and its Advisory Panel is the ability to react to emerging issues. Key examples of this include the establishment of a drought expert panel (Lintermans & Cottingham 2007), as the 'millennium drought' (1997 to 2010) progressed (Bond et al. 2008, Murphy & Timbal 2008) and caused major management issues in the MDB (Pratchett et al. 2011), and the establishment of a fund for emergency responses (such as the rescue of threatened native populations from drying rivers or at-risk habitats) (see Pritchard et al. 2009). The NFS Advisory Panel also performs the role of knowledge broker or 'gate-keeper' between the MDBA and state agencies, a critical role if public sector agencies is to adopt new knowledge (Murray et al. 2011).

## EVALUATION OF THE NFS

The NFS is a new approach to the rehabilitation of fish populations, and so needs to be regularly reviewed to assess its effectiveness. Consequently, an independently conducted review after 5 yr was

incorporated into the original NFS program design (Cottingham et al. 2009). Utilising the outcomes of this review and additional analysis, the strengths, weaknesses, opportunities and threats to the NFS have been identified and are summarised in Box 1.

The long-term nature of the NFS (50 yr) and its whole-of-basin, multi-disciplinary basis are major strengths of the program. Another strength of the NFS is its oversight by the collaborative expert Advisory Panel which allows the identification, prioritisation and then funding of research investigations, facilitating targeted investigations that can readily and rapidly be transferred into management and policy outcomes. The NFS provides opportunities for improved communication and partnerships with key stakeholders, such as angling and community groups, incorporating indigenous culture and values and securing increased public and political profile and support for fish and river health.

The long-term nature of the NFS can be a double-edged sword, with changes in governments, their priorities and lack of 'newness or novelty value' perceived by some as potential threats over time. A long-term 'champion' for the NFS would assist in maintaining a public profile and guard against complacency. It is not just the NFS that is potentially threatened by a long-term drift in priorities, but closely allied programs such as the SRA, which provides the mechanism for measuring recovery in fish condition. The NFS must continue to be integrated with and support allied programs such as the SRA, if progress toward the overall goal is to be measured. The lack of progress in achieving milestones or benchmarks to measure recovery towards the overall goal of 60% pre-European fish condition is a current weakness, not given sufficient attention in the original NFS. Interim targets are now being developed (Murray-Darling Basin Authority 2011a), but care must be taken to ensure that any measures of progress are realistic, recognising that initial progress is likely to be slow.

As with any NRM program, demands and needs outnumber resources, but it is informative to review where the gaps occur. Strategic actions devoted to threatened species recovery have possibly received less attention than deserved in the first 5 yr of the NFS, although the millennium drought did precipitate a number of emergency responses through the NFS (Guzman et al. 2007). It could be argued that other commonwealth and state agencies (see [www.environment.gov.au/biodiversity/threatened](http://www.environment.gov.au/biodiversity/threatened)) have primary responsibility for threatened species recovery and so the NFS should play a supporting

Box 1. Evaluation (strengths, weaknesses, opportunities and threats) of the Native Fish Strategy (NFS). MDBA: Murray-Darling Basin Authority

### Strengths

There is a strong need for rehabilitation of native fishes  
 NFS has a strategic nature, is long-term, basin-wide, multi-state and -agency, multi-disciplinary and collaborative  
 Provides strong coordination (between states and disciplines)  
 Management focussed with stated objectives; actions are 'threat'- and solution-based. Addresses 'big issues' within an adaptive management framework  
 NFS has strong expertise (technical expert and management based) and utilises latest knowledge; science based  
 Provides knowledge generation and transfer, facilitates priorities and recommendations  
 Integrates science, policy, management and community  
 Fish have a high level of community identity and support  
 Gains environmental benefits for fish independent of environmental water  
 Has a high level of achievement (see Table 4 and Cottingham et al. 2009)  
 Provides value for money (modest budget) with high levels of co-investment  
 Demonstration reaches provide multi-action rehabilitation with community and stakeholder involvement, supported by monitoring  
 Provides positive good news stories (e.g. saving fish from bushfires; Pritchard 2009)

### Opportunities

Application elsewhere— other parts of Australia and overseas  
 Even greater integration across other NRM programs and management  
 Strengthen partnerships and support by other groups  
 Greater linkages with anglers, fisheries and habitat management agencies  
 Use Murray cod and other fish as icon species  
 Promotion of fish as an important component or indicator of river health  
 Gain greater public and political support  
 Further enhance knowledge transfer  
 Promotion of the NFS as more than just an environmental water solution  
 Provision of 'good news' stories  
 Greater involvement of indigenous communities and cultural values

### Weaknesses

Its long-term nature and the long-term nature of ecological responses (i.e. will take too long to see results). Potential lack of 'early' results  
 Need for greater integration with other NRM programs (e.g. catchment management plans)  
 Need for a strong coordination role  
 Need for a champion  
 Relies largely on the MDBA but provides many benefits elsewhere  
 Fish and their habitats are managed by many disparate agencies  
 Rehabilitation is a large task— this can be seen as 'too complex and too hard'

### Threats

Decrease in novelty value leading to loss of interest, commitment and momentum  
 Subject to political changes (state and federal), e.g. governments, departments, agencies, disintegration of MDBA and interstate coordination  
 Lack of funding and ongoing funding commitments  
 Loss of MDBA support for coordination  
 Other environmental impacts, e.g. drought and floods  
 Being overtaken by 'new initiatives'  
 Loss of community goodwill toward water reform  
 Loss of long-term commitment and a return to small-scale local and single-species approaches  
 Unrealistic expectations (e.g. instant improvements in fish communities)  
 Climate change may be a threat to the success of some actions

role and concentrate on remediation of threatening processes. Similarly, there has been limited focus on fish disease issues and management through the NFS, although recent investigations (Whittington et al. 2010) and the development of a standard fish kill investigation protocol have provided some impetus for further action. Coldwater pollution is a major

water quality impact for which the NFS has been unable to gain significant traction (Phillips 2001), largely as a result of the high cost of remediation. Some jurisdictions have made significant progress (Boys et al. 2009, Raine et al. 2009) through incorporation of multi-level off-takes, but, elsewhere, on-ground implementation of remediation actions

remains elusive. Another omission is the lack of on-ground implementation in the MDB and, nationally, of a system of freshwater protected areas (FPAs) (Nevill 2007). The need for an Australian system of FPAs was identified a decade ago (Georges & Cottingham 2002, Nevill & Phillips 2002, Beumer et al. 2003), yet little on-ground progress has been made (Barmuta et al. 2011). While a model for FPAs in the basin has been developed (Phillips & Butcher 2005, Phillips 2008), it has not been implemented as there is a bit of misconceived nervousness by some stakeholders about 'locking up' rivers.

In an assessment of the NFS, a useful question to ask is: Where would we be without it?

- There would be no Sea to Hume fish passage program, and sub-optimal fishway designs for other locations (see Barrett & Mallen-Cooper 2006, Barrett 2008)
- Allocation of environmental water to rivers and floodplains would be largely uninformed with regard to fish needs and likely responses (see King et al. 2007, 2009, 2010)
- The large numbers of fish extracted by irrigation infrastructure (pumps and diversion channels), and the significant mortality of fish and larvae passing over weirs, would have remained unrecognised and unquantified (see Lintermans & Phillips 2004, Baumgartner et al. 2009, 2010)
- The design of habitat interventions such as the addition of Structural Woody Habitats would have remained ad hoc (see Nicol et al. 2002, 2004, Koehn et al. 2004a)
- There would be few robust examples of rigorous monitoring to allow for adaptive management for freshwater fish (see Barrett & Mallen-Cooper 2006, Barrett 2008, King et al. 2010)
- The community would be largely uninformed, uninterested and uninvolved in native fish problems and solutions (see Lintermans 2007, Pritchard 2009, native fish forums, Native Fish Awareness Week)
- Anglers would be alienated through lack of consultation or involvement in fish management (see Lintermans & Phillips 2005, Murray Cod Taskforce)
- There would be no capacity to measure natural fish recovery (distinguish stocked fish from wild fish) (see Crook et al. 2009, 2011, Woodcock et al. 2011).
- Threatened fish species recovery would still be conducted mainly on a species-by-species basis (i.e. single-species recovery plans).

The NFS provides an effective partnership model where central coordination and focused actions can deliver value-added benefits to all jurisdictional governments. It can synthesise knowledge, integrate research and management and catalyse actions for pri-

ority problems. A key feature has been the recognition that multiple interventions to address a number of threats to native fish populations, rather than single solutions, can have a greater chance of achieving improved ecological outcomes. This NFS has, with its partners, established demonstration reaches as a vehicle to promote this concept, also providing an avenue to elicit community and stakeholder ownership and focus investment in rehabilitation. The capacity of demonstration reaches to continue without NFS funding in the future will be an important issue for the NFS.

Some achievements of the NFS also address larger, more intractable problems that are unlikely to have been undertaken by individual jurisdictions alone. The concept of a NFS has already been expanded and transferred outside the MDB in 'A guide to the management of native fish: Victorian coastal rivers, estuaries and wetland' (Drew 2008), and this approach would be suitable for many large river basins throughout the world, particularly those where multiple jurisdictions are involved.

#### WHERE TO FROM HERE?

In response to the degraded nature of rivers and ecosystems, new national legislation (Water Act 2007) was introduced to regulate water usage in the MDB. This legislation dictates the development of a 'Basin Plan' to address over-allocation and overuse of existing water resources and find a balance that optimises economic, social and environmental outcomes (Murray-Darling Basin Authority 2010). In response to this changed water management framework, and building on the NFS 5 yr review (Cottingham et al. 2009), a new 10 yr action plan has been drafted to guide the activities in the next phase of the NFS. The 'NFS Action Plan 2011–2021' (Murray-Darling Basin Authority 2011a) has been designed to build on the early achievements of the NFS and help deliver its long-term objectives. It continues with the original NFS philosophy and driving actions, but has reviewed and refocused them toward 5 key areas: (1) fish-friendly infrastructure and water management, (2) connecting with communities (especially anglers), (3) protecting the icons of the basin, (4) controlling alien fish species and (5) building new knowledge. To ensure that progress can be measured and implementation of the NFS Action Plan is successful, clear targets have been developed against which performance will be assessed. These include 5 yr management action targets ('Did we do what we said we were going to do?') and 10 yr resource condition tar-

gets ('Did our actions make a difference?') (Murray-Darling Basin Authority 2011a). Most of the management action targets are ambitious targets (e.g. 3900 km of additional fish passage achieved, no new incursions of pest fish species, 1000 km of additional demonstration reaches established in 8 new catchments) that are intended to galvanise additional effort to rehabilitate native fish populations.

Twenty-seven priority actions have been identified (Murray-Darling Basin Authority 2011a), but significant resources will be required to implement them, far more than was provided under the first stage of the NFS. The recognition of the national importance of the basin's poor condition and its elevated prominence through the Water Act 2007 may provide new funding options and real hope that the required level of investment will be delivered.

Future priority issues also include:

- The need to clearly identify and facilitate on-ground implementation of research project outcomes
- Continued and expanded dissemination of information to communities
- How to leverage additional funding for 'big ticket' interventions such as provision of environmental water and mitigation of thermal pollution
- Implementation of a system of freshwater protected areas
- Planning for the likely impacts of climate change (Balcombe et al. 2011, Koehn et al. 2011, Morrongiello et al. 2011, Pratchett et al. 2011), including embedding lessons from the 'millennium drought' into regular management of aquatic resources (e.g. concepts of resistance, resilience and protection of refugia)
- Coordination and implementation of alien fish management

Within the Action Plan (Murray-Darling Basin Authority 2011a) there is a greater emphasis on the engagement of the community, and in particular recreational anglers, as there are obvious and significant social and economic advantages to the recreational fishing and tourism industries through having healthy fish populations. Particular attention is also paid to the coordination of the cross-jurisdictional management of Murray cod, both as an icon and a threatened species. This has already resulted in a more integrated approach to its management for conservation and recreational angling (Department of Primary Industries 2010, Koehn 2010, National Murray Cod Recovery Team 2010, Department of Primary Industries 2011). This provides an example of integrated species management for multiple values.

Justification for management decisions in aquatic environments, especially the allocation of environ-

mental water (see King et al. 2007, 2009, 2010) are coming under increasing scrutiny and highlight the continued need for appropriate supporting research (capacity and funding). Many NFS actions provide ecological benefits that are independent of water allocations that can be difficult to achieve. Healthy fish populations would also increase community 'connectedness' to the river and help bring indigenous cultural values into the mainstream. The improved status of native fish populations in the MDB will be the key criterion by which the public will judge the success of this strategy and also water management in general in the MDB.

## CONCLUSIONS

The NFS for the MDB provides a substantial shift in the restoration and conservation of native fish in Australia through a whole-of-fish-community approach. It provides a model for a coordinated approach across jurisdictional boundaries that addresses key threats within an adaptive management framework, is supported by new knowledge and encourages community ownership. The strategy is long term (50 yr), but operationalised as a series of 10 yr 'action plans'. The NFS introduces a management structure which includes a policy/scientific Advisory Panel and a community stakeholder taskforce encompassing representatives of many stakeholder groups, including indigenous peoples, which have always had strong spiritual and physical connections with the environment. This whole-of-fish-community approach and coordinated direction of recovery actions could be used in the restoration of fish populations in other large river systems around the world.

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